



St Anne's Vicarage  
Ashworth Road  
Rossendale  
BB4 9JE

# ANNUAL REPORT

Year Ending 31<sup>st</sup> March 2011

challenging young lives . . . promising new futures

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The White Horse Project Registered in England & Wales No. 6941257  
Registered Charity no. 1131750

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## 1. Legal and Administrative Information

**Name of Charity:** The White Horse Project

**Registered Number:** 1131750

**Company Number:** Registered in England & Wales No. 6941257

**Governing Document:** Memorandum & Articles of Association incorporated 23<sup>rd</sup> June 2009

**Official Address:** St Anne's Vicarage, Ashworth Road, Rossendale, BB4 9JE

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### Charitable Objects

The charities objects, as laid out in the memorandum and articles of association, are;

TO ACT AS A RESOURCE FOR CHILDREN AND YOUNG PEOPLE LIVING IN THE AREA OF ROSSENDALE PRIMARILY WHITEWELL WARD AND INSPIRED BY CHRISTIAN FAITH BY PROVIDING ADVICE AND ASSISTANCE AND ORGANISING PROGRAMMES OF PHYSICAL, EDUCATIONAL AND OTHER ACTIVITIES AS A MEANS OF:

- A) ADVANCING IN LIFE AND HELPING YOUNG PEOPLE BY DEVELOPING THEIR SKILLS, CAPACITIES AND CAPABILITIES TO ENABLE THEM TO PARTICIPATE IN SOCIETY AS INDEPENDENT, MATURE AND RESPONSIBLE INDIVIDUALS;
- B) ADVANCING EDUCATION;
- C) RELIEVING UNEMPLOYMENT;
- D) PROVIDING RECREATIONAL AND LEISURE TIME ACTIVITY IN THE INTERESTS OF SOCIAL WELFARE FOR PEOPLE LIVING IN THE AREA OF BENEFIT WHO HAVE NEED BY REASON OF THEIR YOUTH, AGE, INFIRMITY OR DISABILITY, POVERTY OR SOCIAL AND ECONOMIC CIRCUMSTANCES WITH A VIEW TO IMPROVING THE CONDITIONS OF LIFE OF SUCH PERSONS;
- E) PROMOTE A HEALTHY LIFESTYLE.
- F) PROMOTE CHRISTIAN SPIRITUAL WELLBEING.

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### Names of Trustees

Rodney Bevan  
David Charles Bevan  
Amanda Robertson  
Christopher John Eacott (Chair)  
Jill Loraine Bevan  
Andrew John Roberts

### Basis for appointing Trustees

New or replacement Trustees are appointed by the existing Trustees. There must be a minimum of three (3) Trustees but not subject to any maximum.

## **Management Committee of the Charity**

In addition to the Directors the following have served on the Management Committee

Lindsey Wilkinson  
Keegan Curran  
Dena Lord  
Rachel Bevan

## **Policy**

The Charity works to policy statements that deal with: -

|                      |                      |
|----------------------|----------------------|
| Arrival & Departure  | First Aid            |
| Building security    | Flood evacuation     |
| Communication        | Health & Safety      |
| Complaints           | Information Security |
| Computer use         | Lettings             |
| Confidentiality      | Lone Worker          |
| Conflict of interest | Safeguarding         |
| Copyright            | Security             |
| Disciplinary         | Sexual health        |
| Disclosure           | Smoking & Alcohol    |
| Environment          | Travel               |
| Equipment            | Trustees             |
| Equal Opportunities  | Vulnerable adults    |
| Fire safety          |                      |

New Policies added this Year

Equality Policy (March 2011)

The trustees believe they have complied with their duty to ensure that the charity has worked for the public benefit. All officers and management team members give their time and services free.

Jill Bevan and Andrew Roberts are responsible for maintaining the accounts, which are not audited.

## **Bankers**

Our bankers are:  
Barclays Bank  
Bank St  
Rawtenstall

**Independent Examiner** Gary Wilkinson

## **Reserves Policy**

The charity confirms that all funds are to be used for the ongoing work and as such there are no reserves.

## 1. Chair's Comments

It is with great pleasure that I present to you the second Annual Report of The White Horse Project.



We gained much experience in running our premises, 'The Boilerhouse' during the twelve months between 1 April 2010 and 31 March 2011. As we had intended from the outset, The Boilerhouse continues to be an attractive and safe venue for young people to meet and join together in a range of social and educational activities. The venue is versatile for its size, such that one-to-one or small-group meetings can be held at the same time as larger programmed activities. Importantly, we now also have a much better knowledge of the premises' running and maintenance costs, which is crucial in determining our future sustainable funding needs. Fundamentally, and as judged by the stream of young people that regularly engage with our programmes, The Boilerhouse has proved to be a resounding success. There is nothing else like it in our area, and it is now very hard to imagine what life would be like for many of our young people if these premises, and the many positive programmes that are delivered from them, were no longer available

We constantly monitor the progress and success of our programmes both after each session and during Management Committee meetings. This year, we were pleased to be able to continue to support key programmes including the STOMP self-management/ counselling course, the Arts and Media project, Big Breakfast Club, One Grade Higher homework clubs, Deepen Friday-night socials and Sunday morning Ignite meetings, which explore the Christian faith.

Regarding new programmes, in consultation with our young people, we confirmed the need to provide a weekly girls-only discussion and social group, and this was soon followed by a similar boys-only group. Additionally, we confirmed that there are many budding young musicians among our young people that do not have proper, if any, access to music tuition; at the time of writing, I am pleased to report that we are on the cusp of securing major funding from the Youth Music organisation that will enable us to deliver high-quality music training over a two-year period, which will be free-of-charge to our young people.

Many of our young people have expressed that they would like one-to-one support from a trusted older mentor, and we are soon to launch a new service, using specially-trained volunteers, to meet this need. We view this as a big step forward in helping our young people to address the many difficult issues they face in their lives.

You can find more details of these and other programme developments within this report.

Once again, we are extremely grateful to our partners and supporters. Despite the tough economic climate, we secured sufficient funding to take us well into the 2011-2012 financial year.

Key funding streams included NHS East Lancs (premises lease), Home Office Community Fund and LCC Prevention Funds (STOMP/ counselling/ arts & media projects), Lancs Young People's Service (Deepen social evenings & events).

A grant from the Church and Community Fund of The Church of England enabled us to engage our first employee and Keegan Curran worked part-time for both The White Horse Project and the Vision youth charity, alongside his volunteering contributions.

Additionally, there were grants and donations from several other organisations, some of them local to Rossendale.

Specific local fundraising activities of a social nature included an Italian night at Mario's restaurant in Bacup, a Quiz Night, a Ceilidh, a Scarf & Sarong party and a Family Fun Night. We value these occasions because they allow our partners and supporters to become tangibly involved in the work of The White Horse Project, as well as providing a boost to our funds.

Once again, our financial support extended to individuals who gave generously to the White Horse Project.

To all our partners and supporters who gave so generously during the past year, may I offer you my heartfelt 'thank you'.

Inevitably, some funding streams were lost due to cutbacks in statutory funding, and we are very conscious of our need to constantly seek new sources of funding. Interestingly, we perceive that reduced statutory funding for youth services in our area could potentially favour a volunteer-based organisation like ours, though this impression has still to be confirmed.

Our volunteers continue to be the bedrock of our success, and give unswervingly of their time and energy. I would like to highlight particular roles again in this year's report, in case there are readers (or people they know) that would like to come forward to be considered as White Horse Project volunteers: we need you! Our volunteers included project leaders, fundraisers, trustees and management committee members, cooks, administrators, musicians, teachers (on Homework Club nights), mentors, sound and lighting technicians, course trainers, stewards. There is little doubt that new roles will emerge as we continue to move forward and expand our range of programmes. Once again, I would like to thank all our volunteers who give so much to The White Horse Project and our young people.

Looking forward, I believe The White Horse Project faces two major challenges in the coming year. First, funding for The Boilerhouse is uncertain beyond the end of 2011. We are vigorously exploring new funding streams, and are reasonably confident that we will be successful in securing the necessary new funding. Nevertheless, in the current economic climate, we are acutely aware that there is fiercer competition between charities (especially youth charities) to secure available funding. Secondly, a significant number of our young leaders will depart for higher education courses outside Rossendale from September this year, and currently there is a shortfall in suitable over-18 leaders to replace them. We aim to tackle this issue through a specific campaign which encourages young adults to step forward and be considered as White Horse Project volunteers. If readers know of possible candidates, we strongly encourage you to alert them to volunteer and leadership opportunities with us.

At the end of our second year as a Charity, it is apparent that the need of our young people for the services of The White Horse Project is, if anything, greater than before. There is no doubt in my mind that life would be much more difficult for many of our young people if they could not turn to us for support, guidance, encouragement and purpose in their lives.

It is inevitable that an organisation like The White Horse Project will constantly face challenges about how to best meet the needs of our young people with the resources available to us. However, after a positive year of consolidation in delivering services and programmes from The Boilerhouse, I continue to be confident that we – and more importantly our young people – have a bright future ahead of us.

I commend this Annual Report to you, and look forward to meeting and working with many of you in the coming year,

Yours sincerely,



Dr. Chris Eacott  
Director and Chair of Trustees & Management Committee  
The White Horse Project

## Activities, Achievements & Performance during current year 2010-11

Our charitable objects are detailed on page 3 of this report. In consideration of the objects and in conjunction with our published aim which states:

*The charity aims to act as a resource for young people in the area of Rossendale, primarily Whitewell ward and inspired by Christian faith, by providing advice and assistance and organising programs of physical, educational and other activities.*

The charity established the following specific objectives for the year 2010-11

- 1) In partnership with Vision (Rossendale) provide a gap year program for young people.
- 2) Offer to local schools a mentoring facility where our young volunteers can mentor their peers in academic subjects and personal well-being.
- 3) Start a new Girls Group to meet one evening a week.
- 4) Promote stronger links with the local schools building on existing relationships and positive feedback from work carried out so far.
- 5) Provide a policy on Sexual Health and provide training for Management and Volunteers.



### **Strategies for achieving stated objectives:**

During 2010-11 in partnership with Vision (Rossendale) we utilised the established gap year program known as 'The Life Team'. This has been a great success and has increased our volunteer resources. One gap year student participated in the scheme, and was placed with The White Horse Project for around 16 hours each week. In addition we exceeded our target, by securing funding from The Church and Community fund, which enabled us to employ a part-time youth worker. Most of his time was spent with the White Horse Project, and some was spent with Vision (Rossendale). On top of his paid work, he volunteered for both charities.

We established a girls group 'BGs' (Beautiful girlies) in September 2010. 'BGs' was set up with the aim to help the charity engage with more girls from the local area, and it has proved to be successful. The group has resulted in more positive relationships with the girls, shown through the increase in attendance throughout the week. Each session includes craft and baking activities, games and quizzes, and discussion times based on various issues that may be affecting teenage girls. This is a great opportunity to have a positive influence on the lives of the young people.

The girls group proved so popular that the boys asked if they could also have a group, which now meets on a weekly basis too. Positive relationships have been built up through various sports activities, team games and discussion.



The continuation of our after school homework club, which runs twice a week, has been a great foundation for the introduction of our mentoring scheme. This gives the young people who sign up for a mentor, the opportunity to have one to one help in areas they are struggling with, whether academically or socially. Mentoring has been proven to raise attainment and self-esteem. Over the year 12 volunteers have participated in mentoring training.

As a charity, this year we have tried to build on our relationships with local schools, in particular Fearn Community Sports College. In total, 4 local high schools advertise our activities weekly, and we are included on the Fearn website. In partnership with Fearn, our counsellor and youth worker have run a STOMP (emotional health course) for those at risk of exclusion, both in school and at The Boiler House during school hours. We have also had the opportunity to take several assemblies at Fearn and other local high schools, as well as 3 of the local primary schools, to introduce year 6 students to what goes on at The Boiler House. Our youth worker also helps with the running of a lunch time club at the local grammar school.

The Rossendale Teenage Health Co-ordinator led a training session for leaders and volunteers on sexual health. Following this our Sexual Health Policy has been written. Our counsellor reports that sexual health remains to be one of the most prominent issues brought to her by the young people, and is often associated with alcohol abuse.

In order to try and address the issues of alcohol and drug abuse and smoking, the local police and health professionals have been present at our sessions during the year, and have been available for young people to chat to.



## Objectives for the coming year 2011-12

During the next financial year the Trustees and the Management Committee, in consultation with volunteers, helpers and the young people, have established the following core objectives.

1. Continue to run our programmes from premises dedicated to the young people in our area. We anticipate that we will continue to be based at The Boilerhouse on Burnley Road East, but given that the current lease is due to expire in October, and initial planning permission ends in November, we are mindful of our duty to consider all possible options at this time.
2. Increase efforts to secure new and substantial funding to cover the running costs of a leased-premises beyond 2011; also to secure new funding for ongoing and new projects
3. A campaign to recruit new over-18 leaders is planned to address the anticipated shortfall in young adult leaders in September, when many current leaders will depart for higher education courses outside Rossendale
4. Encourage young people of high school age – especially current members of The Boilerhouse - to become volunteers, and provide training and leadership opportunities as appropriate.
5. Establish a one-to-one mentoring programme whereby our young people have the opportunity to be specifically supported by an older, trained, mentor.
6. Continue to explore the use of AQA training qualifications as a means of equipping our young people with a range of practical skills to enhance their employment prospects.
7. Continue to strengthen co-operative links with local high schools which will enhance our combined support to our young people.

Beyond these objectives, there are possibilities for new types of work to be started during the coming year:

We are reasonably confident that we will secure funding from the Youth Music organisation for a major new music-related project which will be run over a two-year period. If we are successful, our young people will be given an unprecedented opportunity to become involved in all aspects of music production including training on musical instruments, sound & lighting, scenery, event promotion & management etc. The project also gives us opportunity to strengthen our partnerships with local secondary schools, community organisations eg. Edgeside & District Community Partnership, Edgeside & District Residents' Association and statutory organisations eg. Rossendale Borough Council, the Police.

We have been consulted by Lancashire Young People's Service about our views on how best to provide necessary youth-support services in future, once the inevitable decline in statutory funding occurs. Although we are concerned by these financial circumstances, we believe that The White Horse Project may be well-placed to help maximise the value of any youth-targeted statutory funding that is available.

## Financial Review

### The White Horse Project

#### Directors Report for the Year Ending 31 March 2011.

The Directors present their annual report and unaudited accounts of the company for the year ending 31 March 2011.

The directors who held office during the year were as follows:

Rodney Bevan  
David Charles Bevan  
Amanda Robertson  
Christopher John Eacott  
Jill Loraine Bevan  
Andrew John Roberts

The accounts have been prepared in accordance with the accounting policies set out by the FRSSSE and the requirements of Statement of Recommended Practice on Accounting and Reporting by Charities" (SORP 2005).

Accounts have been prepared on an accrual basis.

Approved by the Board on the 7<sup>th</sup> September 2011 and signed on its behalf by:

A handwritten signature in black ink, appearing to read 'C J Eacott', with a long horizontal line extending to the right.

C J Eacott

**The White Horse Project**  
**Independent Examiners Report**

**Independent Examiners Report**

I report on the accounts of the charity for the year ended 31<sup>st</sup> March 2011 which are set out in the following pages.

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 43(2) of the Charities Act 1993 (the 1993 Act) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts under section 43 of the 1993 Act,
- to follow the procedures laid down in the general Directions given by the Charity Commission (under section 43(7)(b) of the 1993 Act, and
- to state whether particular matters have come to my attention.

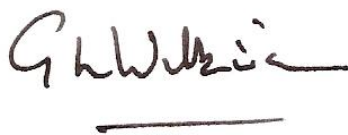
**Basis of independent report**

My examination was carried out in accordance with general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

**Independent Examiners Statement**

In connection with my examination, no matter has come to my attention

1. which gives me reasonable cause to believe that in, any material respect, the requirements:
  - to keep accounting records in accordance with section 41 of the 1993 Act; and
  - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the 1993 Acthave not been met ; or
2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Gary Wilkinson  
**Independent Examiner**  
6<sup>th</sup> September 2011

**The White Horse Project  
Statement of Financial Activities**

**For the period 1<sup>st</sup> April 2010 to 31<sup>st</sup> March 2011.**

|   | Unrestricted<br>Funds | Restricted<br>Income Funds | Endowment<br>Funds | Total this year | Total last year<br>(5 months) |
|---|-----------------------|----------------------------|--------------------|-----------------|-------------------------------|
| <b>Incoming Resources</b>   |                       |                            |                    |                 |                               |
| Voluntary income  | 5,759                 | 40,155                     | 0                  | 45,914          | 30,738                        |
| Activities for generating funds   | 1,878                 | 0                          | 0                  | 1,878           | 27                            |
| Investment income   | 0                     | 0                          | 0                  | 0               | 0                             |
| Incoming resources from charitable activities                             | 17                    |                            |                    | 17              | 0                             |
| Other incoming resources  | 0                     | 0                          | 0                  | 0               | 0                             |
| <b>Total Incoming Resources</b>   | <b>7,654</b>          | <b>40,155</b>              | <b>0</b>           | <b>47,809</b>   | <b>30,765</b>                 |
| <b>Resources Expended</b>   |                       |                            |                    |                 |                               |
| Cost of generating voluntary income                                       | 0                     | 0                          | 0                  | 0               | 0                             |
| Fundraising trading costs   | 549                   | 17,298                     | 0                  | 17,847          | 9567                          |
| Investment management costs   | 0                     | 0                          | 0                  | 0               | 0                             |
| Charitable activities   | 1,161                 | 14,644                     | 0                  | 15,805          | 8,001                         |
| Governance costs  | 531                   | 0                          | 0                  | 531             | 35                            |
| Other resources expended  | 5,011                 | 0                          | 0                  | 5,011           | 0                             |
| <b>Total Resources Expended</b>   | <b>7,252</b>          | <b>31,942</b>              | <b>0</b>           | <b>39,194</b>   | <b>17,603</b>                 |
| <b>Net Incoming/Outgoing Resources Before Transfers</b>                   | <b>402</b>            | <b>8,213</b>               | <b>0</b>           | <b>8,616</b>    | <b>13,162</b>                 |
| <b>Transfers</b>  |                       |                            |                    |                 |                               |
| Gross transfers between funds   | 0                     | 0                          | 0                  | 0               | 0                             |
| <b>Net incoming resources before other recognised gains/losses</b>        | <b>402</b>            | <b>8,213</b>               | <b>0</b>           | <b>8,616</b>    | <b>13,162</b>                 |
| <b>Other recognised gains/losses</b>                                      |                       |                            |                    |                 |                               |
| Gains and losses on revaluation of fixed assets for the charity's own use | 0                     | 0                          | 0                  | 0               | 0                             |
| Gains and losses on investment assets                                     | 0                     | 0                          | 0                  | 0               | 0                             |
| <b>Net Movement in Funds</b>  | <b>402</b>            | <b>8,213</b>               | <b>0</b>           | <b>8,616</b>    | <b>13,162</b>                 |
| <b>Reconciliation of Funds</b>  |                       |                            |                    |                 |                               |
| <b>Total funds brought forward from previous year</b>                     | <b>18,741</b>         | <b>0</b>                   | <b>0</b>           | <b>18,741</b>   |                               |
| <b>Total funds carried forward</b>  | <b>19,143</b>         | <b>8,213</b>               | <b>0</b>           | <b>27,356</b>   |                               |

**The White Horse Project  
Balance Sheet as of 31 March 2011**

|   | Unrestricted<br>Funds | Restricted<br>Income Funds | Endowment<br>Funds | Total this year | Total last year<br>(5 months) |
|---|-----------------------|----------------------------|--------------------|-----------------|-------------------------------|
| <b>Fixed assets</b>                               |                       |                            |                    |                 |                               |
| Tangible assets                                   | 10,281                | 0                          | 0                  | 10,281          | 15,033                        |
|   | 0                     | 0                          | 0                  | 0               | 0                             |
| Investments                                       | 0                     | 0                          | 0                  | 0               | 0                             |
| <b>Total fixed assets</b>                         | <b>10,281</b>         | <b>0</b>                   | <b>0</b>           | <b>10,281</b>   | <b>15,033</b>                 |
| <b>Current assets</b>                             |                       |                            |                    |                 |                               |
| Stock and work in progress                        | 0                     | 0                          | 0                  | 0               | 0                             |
| Debtors   | 224                   | 0                          | 0                  | 224             | 182                           |
| (Short term) investments                          | 0                     | 0                          | 0                  | 0               | 0                             |
| Cash at bank and in hand                          | 8,638                 | 17,668                     | 0                  | 26,306          | 12,980                        |
| <b>Total current assets</b>                       | <b>8,862</b>          | <b>17,668</b>              | <b>0</b>           | <b>26,530</b>   | <b>13,162</b>                 |
| Creditors: amounts falling due<br>within one year | 0                     | 0                          | 0                  | 0               | 0                             |
| Net current assets/(liabilities)                  | 8,862                 | 17,668                     | 0                  | 26,530          | 13,162                        |
| <b>Total assets less current<br/>liabilities</b>  | <b>19,143</b>         | <b>17,668</b>              | <b>0</b>           | <b>36,811</b>   | <b>28,195</b>                 |
| Creditors: amounts falling due<br>after one year  | 0                     | 0                          | 0                  | 0               | 0                             |
| Provisions for liabilities and<br>charges         | 0                     | 0                          | 0                  | 0               | 0                             |
| <b>Net assets</b>                                 | <b>19,143</b>         | <b>17,668</b>              | <b>0</b>           | <b>36,811</b>   | <b>28,195</b>                 |
| <b>Funds of the charity</b>                       |                       |                            |                    |                 |                               |
| General fund                                      | 19,143                | 0                          | 0                  | 19,143          | 18,741                        |
| Designated funds                                  | 0                     | 0                          | 0                  | 0               | 0                             |
| Restricted income funds                           | 0                     | 932                        | 0                  | 932             | 0                             |
| Endowment funds                                   | 0                     | 0                          | 0                  | 0               | 0                             |
| <b>Total funds</b>                                | <b>19,143</b>         | <b>932</b>                 | <b>0</b>           | <b>20,075</b>   | <b>18,741</b>                 |

The company was entitled to audit exemption for this financial year under the relevant section of the Companies Act 2006 and no trustees required the company to obtain an audit therefore the accounts have been prepared in accordance with the special provisions of the Companies Act relating to small companies and LLPs. The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts

Approved by the Board on the 7<sup>th</sup> September 2011 and signed on its behalf by:



C J Eacott  
Director



A J Roberts  
Director

## **The White Horse Project**

### **Directors Report for the Year Ending 31 March 2011.**

#### **Notes**

##### **Related Party Disclosures**

During the accounting period the charity purchased telecommunications services to the value of £146.42 (last year £50.24) from Pennine Telecom Ltd where Andrew Roberts is also a Director. There was no outstanding balance at year end. The directors are happy that the services provided were at a price much lower than compatible services and therefore good value for money.

##### **Depreciation**

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

|                       |                           |
|-----------------------|---------------------------|
| Fixtures and fittings | 33.3% straight line basis |
| Office Equipment      | 33.3% straight line basis |